

Spire Healthcare Group plc tax strategy statement

Looking after you.

Our approach to tax

Spire Healthcare's mission is to bring together the best people who are dedicated to developing excellent clinical environments and delivering the highest quality patient care. We constantly invest in our people, facilities and equipment to ensure our patients receive a high standard of care.

During 2017 our group revenue was £931.7m.

The Group's total tax contribution* for the same period was £130.8m.



Taxation Headlines



£931.7m

Group revenue

2016: £926.4m



£130.8m

Total Tax contribution *

2016: £127.8m



£92.1m

Operating profit

2016: £108.2m

^{*}Total tax contribution includes, Employments taxes collected and employers contributions, input VAT suffered with no corresponding recovery and taxes on profits paid. It does not include property taxes.

Tax Policy

The Group is committed to complying with global tax regulations in a responsible manner with due regard to governments and shareholders, and to engage in open and constructive relationships with tax authorities in the territories in which it operates. The Group's tax planning is consistent with this responsible approach, and it is committed to pay the correct amount of tax on a timely basis. The Group tax strategy is implemented through the Group's tax policy which directs and aligns the activities of the various functions within the Group in order to achieve the strategy's objectives.

Tax governance framework

The Chief Financial Officer is responsible for the Group's tax policy which is implemented with the assistance of the Finance Leadership team. This is reviewed on an ongoing basis as part of the regular financial planning cycle. In addition, the Group's tax status is reported regularly to the Group Risk and Audit Committees. The Audit Committee is responsible for monitoring all significant tax matters including the Group's tax policy. Audit Committee meetings are regularly attended by a number of Group officers and employees including the Chief Financial Officer, the Company Secretary and General Counsel, who oversees all corporate responsibility matters.



This statement is intended to comply with UK tax legislation (Finance Act 2016, Schedule 19) and applies for the year ended 31 December 2018.





oxtimes info@spirehealthcare.com

www.spirehealthcare.com

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